## QUÉBEC'S GOVERNMENT POLICY OF PREVENTION IN HEALTH

An Ambitious Health Policy to Strengthen Dialogue Across Government

Health in All Policies: A key approach in progressing the Sustainable development Goals International Conference, Adelaide, South Australia

Steam two: Getting Health in All Policies on the Agenda: Strategy and Tactics.

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## **Government Policy of Prevention in Health**



Context

One of the 13 provinces/territories of the Canadian federation

French-speaking population

Health care under provincial /territorial jurisdictions

8 million inhabitants

Government is made up of 19 ministries



# Government Policy of Prevention in Health at a glance

- A whole-of-government approach
- Endorsed by the Quebec Premier
- Coordinated by the Minister delegate for Rehabilitation, Youth Protection, Public Health and Healthy Living
- A ten year policy, launched in October 2016
- Developed in partnership with sectors who detain Social Determinants of Health levers
- Includes 28 measures (department commitments) from 15 ministries/agencies
- With CAN\$ 76,1 million as an initial investment



## **Government Policy of Prevention in Health**

- Targets by 2025
  Increase to 80% the proportion of children who start being without being considered vulnerable in a developmental domain
- Ensure that **90% of municipalities** with populations of 1,000 or more people adopt measures to develop communities that foster sustainable mobility, safety, healthy living, and a good quality of life for their residents.
- Increase affordable, social and community housing by 49%.
- Lower the number of daily and occasional **smokers to 10%** of the population.
- Achieve a high level of emotional and psychosocial well-being among at least **80%** of the population.
- Increase the percentage of seniors receiving homecare services by 18%.
- Achieve a minimum consumption of five fruits and vegetables per day, by at least half of the population.
- Increase by 20% the percentage of young people aged 12 to 17 who are active during their leisure activities and choose active modes of transportation.
- Reduce by 10% the gap in premature mortality between the lowest and highest socio-economic groups. (Premature mortality refers to death at a relatively young age.)



## **Government Policy of Prevention in Health**

### **Inclusive Objectives**

- 1. Develop people's capacities from an early age
  - E.g.: Support improvements in the quality of educational child care
  - Ministry of Families
- 2. Develop healthy and safe communities and regions
  - E.g.: Increase healthy and affordable housing
  - Ministry of Municipal Affairs, Regions and land Occupancy
- 3. Promote healthy living conditions
  - E.g.: Promote the nutritional food in Quebec
  - → Ministry of Agriculture, Fisheries and Food
- 4. Strengthen the role of prevention in the health and social services system
- E.g.: Implement a strategy aimed at reducing tobacco use
  - Ministry of Health and Social Services



## Intersectoral governance structures for the development of the Intersectoral Action Plan

**Council of Ministers** 

Within the government

#### **Steering Committee**

(Assistant-deputy Ministers from the 15 M/As)

#### **Strategic committee**

(Mid-level managers for the 15 M/As)

#### **Intersectoral tandems**

(professionals from health sector and the sector in charge of the measure, and their partners/collaborators) Coordination Team

(Ministry of Health and Social Services

**NGOs** 

Associations

**Experts** 

Partners from civil society



# Government Policy of Prevention in Health Ambitious in many ways

High-reaching targets,	and evaluation challenges
Maintaining political interest over time;	prevention will always be at the margin of governmental priorities
Multiplication of actors, interests, values, ideas;	developing common understanding and convergence
Ensuring the cohesion with the multiplication of other Intersectoral policies;	complex matrix
Change in governmental working culture;	collaborative decision-making, win-win strategies and compromises
Managing diverse (and sometimes conflicting) logics;	political vs administrative; horizontal vs vertical



### **Getting HiAP in the agenda**

- Strategy and Tactics -
- ✓ Long history of strong leadership from the Health (Public Health) sector
- ✓ Involvement of ambassadors and champions at the political level
- ✓ Role of Intersectoral health promotion groups at national and local levels— citizen mobilisation



# - Strategy and Tactics Strong leadership from the Public Health sector

- Long tradition in advocating for working on Social Determinants of Health
- Development and wisely use of organizational and legal levers (E.g. HIA for law and regulations)
- . Knowledge development and transfer strategies (E.g. support of academic researches on healthy public policy and on decision-making processes)
- . Building Public Health skills, abilities and culture: from authoritative and/or silos approach to collaborative and win- win strategies; communication adapted to the other sectors and to government goals; ...
- . Recognizing and relying on allies within and outside the government



### - Strategy and Tactics -

Involvement of ambassadors and champions at the political level

- Political commitment to HiAP at the highest possible level is an imperative
- Pressure from inside the government (public administrative management) is essential, but not enough
- Political decision-makers are sensitive to well known and highly appreciated advocates



### - Strategy and Tactics -

## Role of Intersectoral health promotion groups at national and local levels—citizen mobilisation

 The number of community groups involved in promoting healthy living, and their vitality, gives a clear signal, both to ministries and political decision makers, about the population will

 The message must be carried by a large number and a wide variety of messengers, not only by public health actors



## Getting HiAP on the agenda A web of interconnected factors -

Public health sector as 'policy entrepreneur' to spur and make connections





